

Engagement Policy Report

December 31st, 2024

Preamble

The Engagement Policy report (the “Report”) is published annually by Keensight Capital (the “Company”) in accordance with the provisions set forth in articles L.533-22 and R.533-16 of the French Monetary and Financial Code. This Report aims to specify the actions and measures implemented in 2024 to implement Keensight Capital's Engagement Policy at the Company level. Information per fund is available in the section “*Compliance information and voting policy*” of each Funds’ Annual Report, which has been made available to any shareholder as of February 14th, 2025.

Keensight Capital's Engagement Policy defines the long-term commitment to the companies in which its Funds invest. The policy, available on Keensight’s website, aligns with the transposition of the European Directive 2017/828, commonly known as the “Shareholders' Rights Directive”, which aims to promote long-term shareholder engagement to ensure that decisions are made for the long-term stability of a company and take into account environmental and social issues.

1. Dialogue

1.1. With portfolio companies

Keensight Capital is committed to going beyond compliance and good practices. Once invested, we use our influence with portfolio companies with a view to ensuring, sustainable growth and value creation.

To this instance, the Keensight Performance team provides on-demand support to management teams leveraging its cross-functional expertise to create value. The Performance team helps with initiatives such as top-line growth (pricing, sales excellence), M&A, supply chain optimization or internationalization.

Moreover, Keensight Capital has developed a collaborative platform – Keensight Connect – to actively engage in constructive dialogues with founders, CEOs and managers of its portfolio companies, fostering a collaborative environment aimed at driving growth and enhancing value. Through these discussions, the firm has provided strategic guidance and operational support tailored to the unique needs of each company. They have facilitated open communication channels, enabling the exchange of ideas and insights to address challenges and to capitalize on opportunities. This dialogue has led to the implementation of initiatives to optimize operations and streamline processes.

To go further, Keensight Capital has organized several forums bringing together relevant heads of departments from portfolio companies to share best practices, discuss industry trends, address common concerns, such as HR forums, CFO forums, and ESG forums. These forums not only



strengthen relationships and facilitate knowledge sharing but also emphasize the potential for portfolio companies to grow together, develop their networks, and create a virtuous cycle of mutual benefit, where collaboration breeds success for everyone involved.

In 2024, the following forums were hosted by Keensight Capital:

Forum	Date	Key topics covered
ESG Summit	April 2024	The ESG Summit brought together ESG representatives for a day of workshops, presentations, and in-depth conversations around sustainability priorities. Key topics included pathways to NetZero, the implementation of science-based targets, building responsible supply chains, and navigating Corporate Sustainability Reporting Directive (CSRD) compliance. The summit enabled participants to align on shared goals and reinforce ESG ambition across the portfolio.
CFO Forum	May 2024	The annual CFO Forum took place in Paris and convened Chief Financial Officers from portfolio companies across Europe. Discussions focused on financial systems evolution, effective reporting practices, ESG integration, and M&A-related topics. This event served as a key opportunity for CFOs to benchmark their approaches, address shared challenges, and enhance financial performance across their organizations.
HR Forum	November 2024	The HR Forum welcomed Human Resources leaders for a day of strategic dialogue. The agenda emphasized the growing role of people teams in value creation, the involvement of HR in boardroom discussions, and the challenges of cultural integration across companies. The forum offered a collaborative setting to exchange insights and strengthen HR impact at every level.
Marketing Forum	October 2024	The Marketing Forum gathered around twenty Chief Marketing Officers for a full day dedicated to performance-driven marketing strategies. Topics ranged from demand and lead generation to the B2B buyer journey and measuring marketing ROI. The forum facilitated an open exchange of experiences, helping participants explore new approaches and refine their growth strategies.
Virtual Technology Forum	November 2024	The Virtual Technology Forum connected technology leaders from across the portfolio for forward-looking discussions on digital priorities. This edition focused on 2025 transformation roadmaps, AI applications, M&A technology integration, and strategies to attract top tech talent. Participants shared concrete solutions, strengthened alignment, and expanded their collective knowledge.

Those forums also serve as an opportunity to integrate ESG principles into discussions and encourage portfolio companies to adopt ethical and environmentally conscious strategies, promoting transparency, diversity, and social responsibility throughout their operations. Additionally, Keensight has established an ESG Value Creation Program strategically designed to harness ESG performance as a key competitive advantage. Through this program, we help companies identify, prioritize, and



address their material ESG risks and opportunities, so they can maximize the potential for value creation. We provide guidance on how to leverage ESG performance as a strategic advantage and develop and implement key actions that create long-term value. Moreover, we assist companies in understanding the link between ESG performance and financial performance, and help them to develop strategies integrating sustainability into their operations.

This holistic approach not only enhances the long-term resilience and reputation of portfolio companies but also aligns with the firm's commitment to driving positive change and creating value beyond financial returns. Through ongoing dialogue and collaboration, the firm continues to support portfolio companies in integrating ESG factors into their decision-making processes, thereby fostering a more sustainable and inclusive business environment.

1.2. With other shareholders

Relationships between shareholders of Keensight Capital Funds' portfolio companies are structured by by-laws and shareholder agreements. An ESG clause has been included in each of the shareholder agreements since 2013. This commitment ensures that all stakeholders adhere to laws and regulations pertaining to ESG.

Keensight Capital also fosters constructive dialogue with other shareholders to align the company's sustainable development objectives with those of value creation and risk mitigation.

1.3. With other relevant stakeholders

Keensight Capital proactively engages with key and influential stakeholders to foster environmental and societal innovation.

- Keensight Capital is a member of Invest Europe, the association representing Europe's private equity, venture capital, and infrastructure sectors, as well as their investors. Our ESG Director is a member of the ESG Working Group of Invest Europe.
- Since 2012, Keensight Capital has been a signatory of the PRI, the Principles for Responsible Investment, promoted by the United Nations, and actively participates in its annual reporting campaign, events, and workshops. Moreover, our ESG Director is a member of the Investor Reference Group on Corporate Reporting.
- In 2014, Keensight Capital renewed its commitment to France Invest's guidelines by signing the "Investors for Growth" Charter. In 2020, we joined as a signatory of the France Invest "Gender Parity" Charter. Additionally, we are currently members of the Sustainable Finance working group.
- In 2016, Keensight Capital became a signatory of Initiative Climat International (iCI), a global practitioner-led community of private equity firms and investors that seek to understand and manage the risks associated with climate change.
- In 2022, Keensight:
 - became a signatory to the UN Global Compact, a strategic initiative for businesses that are dedicated to aligning their operations and strategies with ten universally-ac-



cepted principles in the areas of human rights, labor, environment, and anti-corruption.

- became a sponsor of Level 20, an organization dedicated to improving gender diversity in the European private equity industry. We regularly participate and engage in their programs (events, presentations, mentoring, etc.).
- is committed to the ESG Data Convergence Initiative, which seeks to advance best practices for the collection, processing, and reporting of ESG performance data. The initiative aims to reduce the complexity surrounding ESG data collection and reporting and to ensure investors have access to consistent and accurate ESG data.
- Since 2024, Keensight is committed to the Science-Based Targets initiative (SBTi), a globally recognized framework that guides companies and financial institutions in setting and achieving ambitious decarbonization goals. This involvement demonstrates our commitment to enhancing environmental sustainability and reducing our carbon footprint in alignment with global climate goals.
- In 2024, Keensight Capital actively engaged in numerous industry events and dialogues with key stakeholders, including financial management bodies, the regulator, institutional investors, and industry associations addressing ESG concerns, to enhance its understanding of sustainability and market trends. This strategic involvement not only enabled the firm to better support its portfolio companies by leveraging insights to drive sustainable growth and innovation but also established Keensight Capital as a leading influencer within the sector. By actively participating in these discussions, the firm facilitated collaborative progress on ESG issues, helping to advance ESG practices across the industry.

2. Exercise of voting rights

As per this voting policy, Keensight Capital has chosen to attend the Annual Shareholders' Meetings whenever it holds (directly or indirectly) more than 5% of the shares of the company it has invested in. This is currently the case for all of portfolio companies.

Keensight Capital has established an organizational framework dedicated to the analysis of resolutions, thereby enabling the formulation of voting decisions in alignment with each specific proposal.

During the fiscal year 2024, Keensight Capital attended 95.3% of ordinary shareholders' general meetings and 95.2% of exceptional shareholders' general meetings. The Company deliberated on a total of:

- 160 ordinary resolutions all being voted as "yes";
- 253 exceptional resolutions including 242 "yes" votes, 7 "no" votes and 4 abstentions.

In accordance with its Engagement Policy, Keensight Capital abstains from voting on resolutions where the Company has a direct interest to prevent any conflict of interest. In 2024, Keensight



Capital did not vote on 4 resolutions, all of which were in the best interests of its managed funds and investors.

Keensight Capital voted “no” to 7 resolutions.

These resolutions covered a wide range of topics, reflecting the diversity of our portfolio and investments. Keensight Capital exercised its voting rights in relation to the following topics:

- Approving the annual accounts and the management of the company by its representatives;
- Approving regulated agreements;
- Electing the company’s representatives;
- Transactions impacting the company’s shareholders’ capital;
- Changes in the By-Laws of the company.

In addition to the resolutions mentioned above, ESG matters, plans and strategies are consistently presented and discussed during the shareholders' meetings, even if the agenda does not require a particular vote on an ESG resolution.

Keensight Capital exercises its voting rights either in person at shareholders' meetings or electronically when physical attendance is not possible.

3. Use of the services of proxy advisors

Keensight Capital does not use proxy advisory services or consultants to assist in the voting decision-making process.

4. Conflicts of interest

Potential conflict of interest scenarios that may arise during the exercise of voting rights are managed according to the company's internal procedures, which encompass its Engagement Policy as well as its policy for preventing and addressing conflicts of interest.

5. Other Communication Channels

In addition to the present Engagement Policy Report, Keensight Capital provides further transparency on its stewardship and ESG integration efforts through a range of complementary communications. Each fund’s Annual Report includes specific sections on compliance, voting activity, and engagement highlights. These reports are sent annually to investors and made available in their dedicated datarooms. Furthermore, Keensight Capital publishes annually a comprehensive ESG Report detailing the firm’s sustainability priorities, key performance indicators, and progress on strategic initiatives.



These publications offer stakeholders a more comprehensive view of our long-term commitment to responsible investment, value creation, and alignment with evolving regulatory and market expectations. Through these additional channels, Keensight Capital ensures consistent and multi-dimensional reporting to foster trust and accountability.